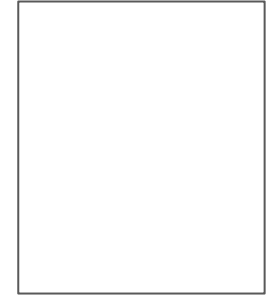


EXCEL

as a community of  
learning by supporting  
*everyone*

To: Bill Flanagan, President and Vice-  
Chancellor  
University of Alberta



The University's vision statement, *For the Public Good*, includes the goal that we will “**excel** as individuals, and together sustain a culture that fosters and champions distinction and distinctiveness in teaching, learning, research, and service.”

TRAS members are delighted that the university as a whole is embracing the role they play alongside their colleagues and students.

Help champion distinction and distinctiveness in research by improving the job security and working conditions of TRAS members.

To:

**Bill Flanagan**  
President and Vice-Chancellor  
University of Alberta

**Office of the President**  
2-24 South Academic Building (SAB)  
University of Alberta  
Edmonton, Alberta  
Canada T6G 2G7

Name:

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Signature:

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